



**ANNUAL
REPORT
2025**

**Sherwood Co-operative
Association Limited**

Management's Responsibility

To the Members of Sherwood Co-operative Association Limited:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for private enterprises and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Co-operative . The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management, internal auditors, and external auditors. The Board is also responsible for recommending the appointment of the Co-operative 's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

April 28, 2025



Chief Executive Officer

To the Members of Sherwood Co-operative Association Limited:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Sherwood Co-operative Association Limited (the "Co-operative"), which comprise the balance sheet as at January 31, 2025, and the statements of savings and retained savings and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Co-operative as at January 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for private enterprises.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Co-operative in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Co-operative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Co-operative or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Co-operative's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Co-operative's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Co-operative's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Co-operative to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by paragraph 11 of the Co-operatives Regulations, 1998, we report that, in our opinion, Canadian accounting standards for private enterprises have been applied on a basis consistent with that of the preceding year.

Regina, Saskatchewan

April 28, 2025

MNP LLP

Chartered Professional Accountants

MNP

Sherwood Co-operative Association Limited
Balance Sheet
As at January 31, 2025

	2025	2024
Current assets		
Cash	\$ 4,373,343	\$ 1,766,004
FCL special deposit (Note 4(a))	7,491,668	20,829,971
Accounts receivable (Note 5)	6,806,457	5,601,213
Income taxes recoverable	1,059,610	81,869
Inventories (Note 6)	18,065,455	14,645,755
Prepaid expenses	473,052	430,274
Current portion long-term receivable (Note 7)	33,800	33,800
	<u>38,303,385</u>	<u>43,388,886</u>
Long-term receivable (Note 7)	1,378,200	1,475,043
Investments		
Federated Co-operatives Limited (Note 4(b))	42,793,010	42,200,386
Other organizations	777	716
Property, plant and equipment (Note 8)	95,387,116	86,413,409
Intangible assets (Note 9)	3,378,700	2,997,775
Total assets	\$ 181,241,188	\$ 176,476,215
Current liabilities		
Accounts payable and trust liabilities (Note 11)	\$ 29,516,136	\$ 30,755,849
Customer prepaid accounts	135,102	122,640
Total liabilities	29,651,238	30,878,489
Members' equity		
Share capital (Note 13)	54,323,938	53,593,507
Reserves and retained savings (Note 14)	97,266,012	92,004,219
	151,589,950	145,597,726
Total liabilities and members' equity	\$ 181,241,188	\$ 176,476,215
Subsequent events (Note 20)		
Commitments (Note 21)		

Approved on behalf of the Board of Directors



 Director



 Director

The accompanying notes are an integral part of these financial statements



Sherwood Co-operative Association Limited
Statement of Net Savings and Statement of Retained Savings
For the Year Ended January 31, 2025

	2025	%	2024	%
Sales (Note 15)	\$ 332,233,912	100.0	\$ 325,720,344	100.0
Cost of goods sold	<u>272,941,228</u>	<u>82.2</u>	<u>267,481,688</u>	<u>82.1</u>
Gross margin	<u>59,292,684</u>	<u>17.8</u>	<u>58,238,656</u>	<u>17.9</u>
Expenses				
Operating and administration	56,893,375	17.1	56,411,864	17.3
Net interest (Note 16)	<u>(1,124,488)</u>	<u>(0.3)</u>	<u>(1,230,758)</u>	<u>(0.4)</u>
	<u>55,768,887</u>	<u>16.8</u>	<u>55,181,106</u>	<u>16.9</u>
Savings from operations	3,523,797	1.0	3,057,550	1.0
FCL loyalty program (Note 4(d)(ii))	5,475,886	1.6	5,520,273	1.7
Patronage refunds (Note 4(b))	<u>5,926,247</u>	<u>1.8</u>	<u>10,317,630</u>	<u>3.2</u>
Savings before gain on acquisition	14,925,930	4.4	18,895,453	5.9
Gain on business combination (Note 22)	<u>-</u>	<u>-</u>	<u>2,505,809</u>	<u>0.8</u>
Savings before income taxes	14,925,930	4.4	21,401,262	6.7
Income tax expense (Note 19)	<u>1,805,032</u>	<u>0.5</u>	<u>3,441,118</u>	<u>1.1</u>
Net savings	<u>\$ 13,120,898</u>	<u>3.9</u>	<u>\$ 17,960,144</u>	<u>5.6</u>
Retained savings, beginning of year	\$ -		\$ -	
Net savings	13,120,898		17,960,144	
Transfer to statutory reserve (Note 14)	(776,967)		(1,070,063)	
Transfer to general reserve (Note 14)	(4,211,524)		(8,485,602)	
Patronage allocation to members (Note 13)	<u>(8,132,407)</u>		<u>(8,404,479)</u>	
Retained savings, end of year (Note 14)	<u>\$ -</u>		<u>\$ -</u>	

The accompanying notes are an integral part of these financial statements



Sherwood Co-operative Association Limited
Statement of Cash Flows
For the Year Ended January 31, 2025

	2025	2024
Operating activities		
Net savings	\$ 13,120,898	\$ 17,960,144
Adjustments for:		
Depreciation	5,919,955	7,656,976
FCL patronage refund	(5,926,247)	(10,317,630)
Gain on business combination	-	(2,505,809)
Loss (gain) on the disposal of property, plant and equipment	(35,671)	53,581
Changes in non-cash operating working capital:		
Accounts receivable	(1,205,244)	1,367,853
Income taxes recoverable	(977,741)	(953,530)
Inventories	(3,419,700)	(302,391)
Prepaid expenses	(42,778)	(59,167)
Long-term receivables	96,843	(1,277,943)
Accounts payable and trust liabilities	(1,239,713)	6,333,064
Customer prepaid accounts	12,462	3,078
Net working capital on business combination	-	96,709
Cash provided by operating activities	<u>6,303,064</u>	<u>18,054,935</u>
Investing activities		
Redemption of FCL shares	5,333,623	8,254,104
Additions to property, plant and equipment	(14,999,212)	(7,577,260)
Proceeds from the disposal of property, plant and equipment	141,221	50,402
Additions to intangible assets	(380,925)	(1,997,775)
Investment in other organization	(61)	51
Cash used for investing activities	<u>(9,905,354)</u>	<u>(1,270,478)</u>
Financing activities		
Share capital issued	22,265	20,730
GST on allocation	304,168	293,702
Redemption of share capital	(7,455,107)	(7,562,227)
Cash used for financing activities	<u>(7,128,674)</u>	<u>(7,247,795)</u>
Net (decrease) increase in cash	(10,730,964)	9,536,662
Cash, beginning of year	22,595,975	13,059,313
Cash, end of year	\$ 11,865,011	\$ 22,595,975
Cash is comprised of:		
Cash	\$ 4,373,343	\$ 1,766,004
FCL special deposit	7,491,668	20,829,971
	\$ 11,865,011	\$ 22,595,975

The accompanying notes are an integral part of these financial statements



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

1. Incorporation and operations

Sherwood Co-operative Association Limited ("the Co-operative") was incorporated under the Co-operatives Act of Saskatchewan on April 8, 1931. The primary business of the Co-operative is operating retail food, liquor, home centre, and petroleum outlets in Regina, Saskatchewan and area.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for private enterprises. A precise determination of many assets and liabilities is dependent upon future events and consequently, the preparation of these financial statements involves the use of estimates and approximations. Areas subject to estimation include valuation of accounts receivable, inventory, useful life of property, plant and equipment, intangible assets, impairment of long-lived assets, income taxes, asset retirement obligations, accrued liabilities and potential contingencies. These estimates also affect the disclosure of contingencies at the date of the financial statements and the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates.

These financial statements have been prepared to reflect the following significant accounting policies:

(a) Definition of financial year

The Co-operative's financial year ends on the Saturday closest to January 31.

(b) Cash

Cash is defined as cash and investments with an initial maturity of less than three months.

(c) Inventories

Inventories are valued using a weighted average formula, first-in first-out method, and the retail method. Inventories are stated at the lower of cost and net realizable value.

The Co-operative estimates net realizable value as the amount that inventories are expected to be sold for, taking into consideration fluctuations of retail price due to seasonality less estimated costs necessary to make the sale. Inventories are written down to net realizable value when the cost of inventories is determined to be not recoverable due to obsolescence, damage or permanent declines in selling prices.

(d) Financial instruments

The Co-operative recognizes its financial instruments when the Co-operative becomes party to the contractual provisions of the financial instrument.

(i) Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction are initially recorded at their fair value. At initial recognition, the Co-operative may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Co-operative has not made such an election during the year.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

Investments in equity instruments not quoted in an active market are subsequently measured at cost less impairment, or adjustments for patronage refunds or share redemptions. All transactions with Federated Co-operatives Limited (FCL) are disclosed in a separate note (Note 4). All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

(ii) Financial asset impairment

The Co-operative assesses impairment of all its financial assets measured at cost or amortized cost. The Co-operative groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group, there are numerous assets affected by the same factors, or no asset is individually significant. Management considers whether the issuer is having significant financial difficulty, whether there has been a breach in contract, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Co-operative determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year.

The Co-operative reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets at the balance sheet date; and the amount expected to be realized by exercising any rights to collateral held against those assets.

Any impairment, which is not considered temporary, is included in current year net savings.

The Co-operative reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in net savings in the year the reversal occurs.

(e) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Depreciation is taken over the estimated useful lives of the assets using the following methods and rates:

Pavement	Declining balance	8%
Buildings	Straight-line & declining balance	4%-10% of original cost & 10%
Furniture & equipment	Straight-line & declining balance	30% of original cost & 20%-100%
Vehicles & equipment	Declining balance	10%-30%
P.O.S. equipment	Straight-line	20% of original cost
Building improvements	Straight-line	5%-20% of original cost

In the year of acquisition, depreciation is prorated over the period of use.

Expenditures for maintenance and repairs are charged to operating expenses as incurred. Significant expenditures for improvements are capitalized. Gains or losses realized on the disposal of property, plant and equipment are reflected in operations in the year of disposition.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

Claims for assistance under various FCL programs are recorded as a reduction of the cost of related assets in the period in which eligible expenditures are incurred, with any depreciation calculated on the net amount.

An impairment loss is recognized when the carrying amount of a long-lived asset is not recoverable and exceeds its fair value. No such impairment loss was recorded during the year.

(f) Asset retirement obligation

The Co-operative has a liability for an asset retirement obligation in the period in which a legal liability is incurred. The liability is based on management's best estimate. The liability is subsequently adjusted for the passage of time, which is recognized as an accretion expense in the statement of net savings and statement of retained savings. The liability is also adjusted due to revisions in either the timing or the amount of the original estimated cash flows associated with the liability. Actual costs incurred upon settlement of the asset retirement obligations are charged against the asset retirement obligation to the extent of the liability recorded.

(g) Share capital

The Co-operative approves an allocation to members subsequent to year end. The amount is recorded as an addition to share capital and a reduction in retained savings. The Co-operative records the redemption of shares that is to be paid to members at the time it has been approved by the Board of Directors.

(h) Revenue recognition

The Co-operative recognizes revenue when evidence of an arrangement exists, delivery or change of ownership has occurred, the price has been determined, and collection is reasonably assured. Patronage allocations are recognized in savings when earned by the Co-operative.

(i) Income taxes

The Co-operative follows the taxes payable method whereby only current income tax assets and liabilities are recognized to the extent they remain unpaid or are recoverable. In addition, the benefit relating to a tax loss incurred in the current period and carried back to prior periods is recognized as a current asset. Current income tax assets and liabilities are measured using tax rates that are enacted or substantively enacted at the reporting date.

(j) Intangible assets

Indefinite life intangible assets, which consist of licences, are not amortized.

An impairment loss is recognized when the carrying amount of an intangible asset is not recoverable and exceeds its fair value. No such impairment loss was recorded during the year.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(k) Business combinations

Business combinations are accounted for using the acquisition method. The application of this method requires certain estimates and assumptions especially concerning the determination of the fair value of the acquired intangible assets, property, plant and equipment, as well as the liabilities assumed at the date of the acquisition, based on information available at that date.

At the acquisition date, the Co-operative recognizes, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the subsidiary. Identifiable assets acquired and liabilities assumed are measured at their acquisition-date fair values. Any non-controlling interest in a subsidiary is measured either at fair value or at the non-controlling interest's proportionate share of the subsidiary's identifiable net assets.

The consideration transferred for each acquisition is measured as the sum of the acquisition-date fair values of the assets transferred, the liabilities incurred, and equity instruments issued by the Co-operative to obtain control of the subsidiary.

3. Financial instruments and risk management

The significant financial risks to which the Co-operative is exposed are credit risk, interest rate risk, and liquidity risk.

(a) Credit risk

The Co-operative is exposed to credit risk on accounts receivable from its customers. The Co-operative manages credit risk through an active credit management program. The Co-operative does not have a significant exposure to any individual customer (2024 - no significant exposure to any individual customer).

(b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. Changes in market interest rates may have an effect on cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The Co-operative's sensitivity to fluctuations in interest rates is limited to its cash and funds on deposit. The Co-operative manages its exposure to interest rate risk through floating rate deposits and borrowings.

(c) Liquidity risk

Liquidity risk is the risk that the Co-operative will encounter difficulty in meeting obligations associated with financial liabilities. The Co-operative is exposed to liquidity risk arising primarily from the current obligations. The Co-operative's ability to meet obligations depends on funds generated by its operations.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

4. Transactions with Federated Co-operatives Limited

(a) FCL special deposit

Amounts held with FCL as special deposits earn interest at rates based on prime rates.

(b) Patronage refund

The Co-operative, along with other Co-operatives in Western Canada, own FCL. At the end of each year, FCL divides a substantial portion of its net savings among these retail Co-operatives in proportion to the business done by each with FCL. During FCL's fiscal year ended October 31, 2024, the Co-operative purchased goods amounting to \$222,866,417 (2024 - \$228,439,089) from FCL in the normal course of operations.

These purchases resulted in a patronage refund from FCL which was received as non-cash consideration in the form of additional shares in FCL. FCL, based on its available cash flow, redeemed an amount of FCL shares held by the Co-operative. The amounts of the patronage refund and shares redeemed are as follows:

	2025	2024
Opening investment balance	\$ 42,200,386	\$ 40,136,860
Patronage refund	5,926,247	10,317,630
Share redemptions	<u>(5,333,623)</u>	<u>(8,254,104)</u>
Closing investment balance	<u>\$ 42,793,010</u>	<u>\$ 42,200,386</u>

(c) Asset retirement obligation

The Co-operative participates in a contaminated site management program established by FCL to manage its asset retirement obligations. This program limits the Co-operative's liability to \$25,000 per site as long as the Co-operative continues to exercise due diligence. The Co-operative has 17 sites (2024 - 18) under this program. Management believes that due diligence has been exercised and that the impact of the asset retirement obligation to the Co-operative's financial statements is not significant.

(d) Purchase commitments

(i) Under the terms of the agreement with FCL, the Co-operative has committed to purchase petroleum products, at market price, from FCL for its gas bar and cardlock operations over a ten year period commencing from November 2015. Failure to meet this commitment would require the Co-operative to immediately pay outstanding gas bar and cardlock loan balances owed to FCL, plus repay any gas bar and cardlock grants received, including interest on the grants compounded annually at 10% from the grant date. Total grants received during this period amounted to approximately \$6,737,028 (2024 - \$6,991,800). Management intends to fulfill all existing contracts with FCL.

(ii) Under the terms of the agreement with FCL, the Co-operative has committed to purchase at least 90% of its total goods from FCL and commits, to the best of its ability, to use FCL's services. If the eligibility requirements are met, FCL will pay the Co-operative, on a quarterly basis, a Loyalty Payment based on cents per litre. The Loyalty Payment revenue is accrued as earned.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(iii) Under the terms of the agreement with FCL, the Co-operative has committed to purchase all food, pharmacy, and food-related products, from FCL and continue to operate all food stores acquired through the Sobey's acquisition over a thirty year period commencing from June 2018. Failure to meet this commitment would require the Co-operative to repay the assistance received on a prorated basis. Management intends to fulfill all commitments with FCL.

(iv) Under the terms of the agreement with FCL, the Co-operative has committed to purchase food, pharmacy, and food-related products and petroleum, from FCL and continue to operate certain food stores and c-stores over periods of ten to thirty years depending on the specific contract. Failure to meet this commitment would require the Co-operative to repay the assistance received on a prorated basis. Total assistance that would be repayable if commitments were not met without FCL approval as at January 31, 2025 amounted to \$14,552,925 (2024 - \$13,002,925). Management intends to fulfill all commitments with FCL.

5. Accounts receivable

	2025	2024
Customer accounts receivable	\$ 5,716,285	\$ 4,600,415
Other accounts receivable	1,640,172	1,550,798
Allowance for doubtful accounts	<u>(550,000)</u>	<u>(550,000)</u>
	<u>\$ 6,806,457</u>	<u>\$ 5,601,213</u>

6. Inventories

	2025	2024
Food stores	\$ 4,833,943	\$ 4,640,030
Petroleum operations	3,707,952	2,635,169
Home centre	4,049,644	4,163,779
Branches	3,488,066	3,206,777
Liquor stores	<u>1,985,850</u>	<u>-</u>
	<u>\$ 18,065,455</u>	<u>\$ 14,645,755</u>

The cost of inventories recognized as an expense during the year was \$272,941,228 (2024 - \$267,481,688).

7. Long-term receivable

	Total	2025 Current Portion	2025 Deferred Portion	2024 Current Portion	2024 Deferred Portion
Relocation ⁽¹⁾	\$ 162,000	\$ 33,800	\$ 128,200	\$ 33,800	\$ 162,000
YMCA ⁽²⁾	<u>1,250,000</u>	<u>-</u>	<u>1,250,000</u>	<u>-</u>	<u>1,313,043</u>
	<u>\$ 1,412,000</u>	<u>\$ 33,800</u>	<u>\$ 1,378,200</u>	<u>\$ 33,800</u>	<u>\$ 1,475,043</u>

⁽¹⁾ The relocation receivable is interest free and repayable at \$1,300 bi-weekly for ten years at which time the remaining balance is receivable.

Although the relocation receivable is of a demand nature, management does not intend to exercise the demand feature.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(2) The YMCA receivable is interest free and becomes repayable in 2029 and is understood that the financing is considered as additional rent as defined in the lease agreement.

The schedule of repayments for the next five years and thereafter are as follows:

2026	\$ 33,800
2027	33,800
2028	33,800
2029	1,283,800
2030	26,800
	<u> </u>
	<u>\$ 1,412,000</u>

8. Property, plant and equipment

	Original Cost	Accumulated Depreciation	2025 Book Value	2024 Book Value
Land	\$ 30,969,627	\$ -	\$ 30,969,627	\$ 29,769,627
Pavement	10,999,184	5,459,404	5,539,780	5,553,676
Buildings	54,062,724	22,246,078	31,816,646	30,388,146
Furniture & equipment	41,043,874	31,426,775	9,617,099	8,627,996
Vehicles & equipment	3,778,693	2,636,117	1,142,576	606,582
P.O.S. equipment	2,443,107	1,766,553	676,554	527,969
Building improvements	8,708,889	4,415,852	4,293,037	3,818,283
Under construction	11,331,797	-	11,331,797	7,121,130
	<u>\$ 163,337,895</u>	<u>\$ 67,950,779</u>	<u>\$ 95,387,116</u>	<u>\$ 86,413,409</u>

Depreciation for the current year included in operating and administration expense was \$5,919,955 (2024 - \$7,656,976).

9. Intangible asset

Licences	2025	2024
Balance, beginning of year	\$ 2,997,775	\$ -
Additions	<u>380,925</u>	<u>2,997,775</u>
	<u>\$ 3,378,700</u>	<u>\$ 2,997,775</u>

10. Line of credit

The Co-operative has a \$500,000 line of credit with Conexus Credit Union of which no amount has been drawn as at January 31, 2025 (2024 - \$nil). The line of credit is secured by a promissory note and a General Security Agreement covering all and present and after acquired property. Interest on the line of credit is prime plus 2.0% (7.2%) (2024 - 9.2%).



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

11. Accounts payable and trust liabilities

	2025	2024
FCL payables	\$ 17,631,973	\$ 18,186,412
Other payables	9,049,011	9,718,175
Trust liabilities:		
Workers Compensation Board	17,544	14,897
Payroll deductions	269,750	749,428
Goods and services tax	218,611	142,569
Provincial sales tax	208,254	203,770
Liquor consumption tax	63,173	3,334
Vape consumption tax	2,538	3,245
Federal fuel charge	2,055,282	1,734,019
	<u>\$ 29,516,136</u>	<u>\$ 30,755,849</u>

12. Long-term debt

FCL lines of credit with no balance outstanding as at January 31, 2025 (no balance at January 31, 2024), bearing interest at prime rate (2025 - 5.2%) (2024 - 7.2%), repayable via an annual reduction in available credit, mature on August 31, 2027, December 31, 2025, and November 4, 2030. The loans are subject to certain non-financial covenants. The Co-operative believes it is in compliance with these covenants as at year-end and have been in compliance since the loan start date. Security for the credits consist of a Business Security Agreement and a General Security Agreement. The available credits decrease as follows:

September 1, 2024 - August 31, 2025	\$ 5,430,000
September 1, 2025 - August 31, 2026	3,620,000
September 1, 2026 - August 31, 2027	1,810,000
January 1, 2025 - December 31, 2025	\$ 1,514,286
November 4, 2024 - November 4, 2025	\$ 6,000,000
November 4, 2025 - November 4, 2026	5,000,000
November 4, 2026 - November 4, 2027	4,000,000
November 4, 2027 - November 4, 2028	3,000,000
November 4, 2028 - November 4, 2029	2,000,000
November 4, 2029 - November 4, 2030	1,000,000



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

13. Share capital

Authorized, unlimited @ \$1	2025	2024
Balance, beginning of year	\$ 53,593,507	\$ 52,602,767
Allocation to members	8,132,407	8,404,479
Cash from new members	22,265	20,730
GST on allocation	304,168	293,702
Shares transferred from reserves	15,320	15,374
	<u>62,067,667</u>	<u>61,337,052</u>
General repayment	5,185,780	4,771,706
Shares transferred to reserves	288,622	181,318
Withdrawals and retirements	1,568,291	2,166,030
Withholding tax	701,036	624,491
	<u>7,743,729</u>	<u>7,743,545</u>
Balance, end of year	<u>\$ 54,323,938</u>	<u>\$ 53,593,507</u>

14. Reserves and retained savings

	Statutory Reserve	General Reserve	Retained Savings	2025	2024
Balance, beginning of year	\$ 14,875,897	\$ 77,128,322	\$ -	\$ 92,004,219	\$ 82,282,610
Net savings distributed to retained savings	-	-	13,120,898	13,120,898	17,960,144
Patronage allocation	-	-	(8,132,407)	(8,132,407)	(8,404,479)
Shares transferred	273,302	-	-	273,302	165,944
Reserve transfers	<u>776,967</u>	<u>4,211,524</u>	<u>(4,988,491)</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 15,926,166</u>	<u>\$ 81,339,846</u>	<u>\$ -</u>	<u>\$ 97,266,012</u>	<u>\$ 92,004,219</u>



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

15. Sales

	2025	2024
Food stores	\$ 102,117,435	\$ 92,640,592
Petroleum operations	156,566,843	164,383,939
Home centre	10,523,705	9,971,315
Branches	55,989,667	58,724,498
Liquor stores	7,036,262	-
	<u>\$ 332,233,912</u>	<u>\$ 325,720,344</u>

All sales are to external customers and no single customer accounts for more than 10% of sales.

16. Net interest

	2025	2024
Interest expense on		
- Short-term debt	\$ 9,904	\$ 1,847
Interest revenue	<u>(1,134,392)</u>	<u>(1,232,605)</u>
	<u>\$ (1,124,488)</u>	<u>\$ (1,230,758)</u>

17. Lease to others

The Co-operative leases property, plant and equipment to others. The lease is classified as an operating lease and rental revenues are included in operating and administration expenses. At January 31, 2025 the cost of the property, plant and equipment held for leasing purposes was \$5,905,874 (2024 - \$5,905,874) and the accumulated depreciation was \$2,014,304 (2024 - \$1,774,361). Revenue generated from operating leases during the year is \$556,971 (2024 - \$494,645).

18. Pension plan

The Co-operative participates in a multi-employer defined contribution plan whereby the Co-operative and participating employees contribute equal amounts up to the maximum allowed under the Income Tax Act. The Co-operative has no unfunded liability under this plan. During the year, the Co-operative recorded \$1,014,235 (2024 - \$994,966) of expense relating to the plan. There were no significant changes to the rate of employer contributions during the year.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

19. Income tax expense

The Co-operative accounts for income taxes using the taxes payable method. As a result, the Co-operative's income tax expense varies from the amount that would otherwise result from the application of the statutory income tax rates as set out below:

	2025	2024
Savings before income taxes	\$ 14,925,930	\$ 21,401,262
Expected income tax expense at the combined tax rate of 27.0% (2024 - 27.0%) net of the general rate reduction	4,030,001	5,778,341
Increase (decrease) in income tax expense resulting from:		
Non-taxable income and non-deductible expense	(5,136)	(604,675)
Patronage allocation to members of \$8,132,407 (2024 - \$8,404,479)	(2,195,750)	(2,269,209)
Income or expenses claimed in different periods for income tax purposes:		
Depreciation in excess of capital cost allowance	-	577,979
Capital cost allowance in excess of depreciation	(12,720)	-
Allowance for doubtful accounts	(8,951)	(31,507)
Other items that impact income taxes:		
Manufacturing and Processing Investment Tax Credit	(3,135)	(10,173)
Prior year tax adjustment	723	362
	<u>1,805,032</u>	<u>3,441,118</u>
Income tax expense	<u>\$ 1,805,032</u>	<u>\$ 3,441,118</u>

20. Subsequent events

(a) Patronage allocation to members

Subsequent to January 31, 2025 the Board of Directors approved a patronage allocation to members in the amount of \$8,132,407 (2024 - \$8,404,479).

(b) Acquisition of shares

Subsequent to January 31, 2025, the Co-operative purchased 100% of the issued shares of DMJS Property Corp. for \$2,701,450. The acquisition is finance through operations.

21. Commitments

(a) The Co-operative is committed to the completion of a new liquor store and administration office in Regina, Saskatchewan. The estimated total cost of the project is \$8,945,980 of which \$5,059,414 has been set up as under construction. This amount will be financed with internally generated cash flows and line of credit.

(b) The Co-operative is committed to the completion of a new cardlock in Emerald Park, Saskatchewan. The estimated total cost of the project is \$10,948,175 of which \$6,156,516 has been set up as under construction. This amount will be financed with internally generated cash flows and line of credit.



Sherwood Co-operative Association Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

22. Business combination

In the prior year, on March 10, 2023 the Co-operative acquired one Husky retail fuel site from Federated Co-operatives Ltd. The Co-operative determined the acquisition constituted a business combination and applied the acquisition method to record the transaction. The businesses have been integrated and are reported within the petroleum operations segments from the date of acquisition. The value of the assets and liabilities associated with the Husky acquisition were finalized on March 10, 2024, no adjustments were made to the purchase price allocation.

The purchase price allocation net of FCL investment was as follows:

Net working capital	\$ 96,709
Land	329,745
Building	707,355
Site improvements	100,000
Equipment	<u>1,272,000</u>
Bargain purchase	<u><u>\$ 2,505,809</u></u>

23. Operating leases

The Co-operative is committed to operating leases. Total minimum lease payments are as follows:

2026	\$ 812,391
2027	812,391
2028	812,391
2029	812,391
2030	<u>812,391</u>
	<u><u>\$ 4,061,955</u></u>



Sherwood Co-operative Association Limited
Unaudited Statistical Information
For the Year Ended January 31, 2025

Record of Sales and Net Savings

	<u>Year</u>	<u>Cash payments to members</u>	<u>Sales</u>	<u>Net Savings before income taxes</u>	<u>%</u>
From Date of Incorporation, April 8, 1931, to January 31,	2015	*	\$ 3,008,930,358	\$ 111,582,130	3.7
	2016	3,704,201	213,173,475	10,377,892	4.9
	2017	4,048,080	228,335,978	11,163,943	4.9
	2018	4,232,922	242,012,500	10,048,334	4.1
	2019	3,964,496	264,289,124	17,066,621	6.4
	2020	5,202,416	250,925,513	12,726,014	5.1
	2021	5,015,511	230,577,404	7,598,351	3.3
	2022	4,530,226	275,250,684	16,505,297	5.9
	2023	5,997,054	330,836,707	19,065,145	5.8
	2024	7,562,227	325,720,344	18,895,453	5.9
	2025	7,455,107	332,233,912	14,925,930	4.4
		<u>\$ 51,712,240</u>	<u>\$ 5,702,285,999</u>	<u>\$ 249,955,110</u>	<u>4.4</u>

* Cash repayments to members represent only the most recent ten year history

Membership

Members purchasing during the year	73,299
Inactive members	<u>17,051</u>
Total members	<u>90,350</u>



